

## Participation in Business and Trade Associations.

We belong to many carefully selected business and trade associations around the world. We work with these groups because they represent our industry and the larger business community in policy discussions on issues where we have a common interest or objective.

Our support to these organizations and groups complies with applicable laws and our own principles and practices, and we routinely evaluate our participation to ensure that the groups' objectives align with the long-term interests of PMI and its shareholders, and that their activities continue to reflect PMI's values and high standards of conduct. There are times when we may not agree with certain positions adopted by the organizations we support. In these instances, we may choose to withdraw our participation or support.

Advance approval is required before PMI or its affiliates become a member of, or renew a membership in, any organization that has a connection with government officials or political activity in the U.S. We also prohibit our membership dues or other contributions made in the U.S. to be used for political campaign-related activities.

PMI's Law and Compliance Department monitors, and our Corporate Audit Department audits, compliance with our internal principles and practices and our General Counsel and heads of our Compliance and Corporate Audit Departments regularly report to the Audit Committee of PMI's Board of Directors on compliance matters. We have also implemented periodic review and approval of our political and trade association expenditures by the Board's Nominating and Corporate Governance Committee.

See below for the list of business and trade associations in which PMI held a leadership role during 2024 by serving on the Board of Directors or Executive Committee of that organization, along with the top 10 memberships paid in 2024.

Aegean Exporters Association (Turkey)	Federation of Polish Entrepreneurs
Aegean Industrialists and Businessmen Association (Turkey)	Federchimica (Italy)
ALCOMÉ (France)	Foodstuffs-chamber Slovakia
Algerian Swiss Chamber of commerce and Industry	Foreign Investors' Chamber Of Commerce & Industry (Bangladesh)
Alianza Hortofrutícola Internacional para el Fomento de la Responsabilidad Social (Mexico)	Foreign Invetors Council (Serbia)
Alianza Nacional de Pequeños Comerciantes (Mexico)	Foreign Multinationals for the Spain Brand
American Chamber of Commerce Albania	Foundation for Economic & Industrial Research (Greece)
American Chamber of Commerce Armenia	Hellenic American Chamber of Commerce (Greece)
American Chamber of Commerce Bangladesh	Hellenic Federation of Enterprises (Greece)
American Chamber of Commerce Belgium	Hellenic Production (Greece)
American Chamber of Commerce Croatia	Hong Kong Genuine Goods Alliance
American Chamber of Commerce Estonia	Impronta Etica (Italy)
American Chamber of Commerce Italy	Indonesia Chamber of Commerce
American Chamber of Commerce Kosovo	Interstate Tobacco Industry Union (Brazil)
American Chamber of Commerce Montenegro	Investors' Forum (Lithuania)
American Chamber of Commerce Republic of N. Macedonia	ISPI (Italy)
American Chamber of Commerce Serbia	Joint Venture Association (Hungary)
American Chamber of Commerce Tunisia	Kazakhstan Foreign Investors' Council Association
American Chamber of Commerce Ukraine	Korea Tobacco Association
American Malaysian Chamber of Commerce	Lithuanian Business Confederation
Anti-counterfeit Institute INDICAM (Italy)	Makati Business Club (Philippines)
Association of Branded Goods Slovakia	Malaysian International Chamber of Commerce & Industry
Association of Russian Corporate Media	National Alliance for Local Economic Development (Serbia)
Association of Trade Slovakia	National Association for Trademark Protection (Spain)
Beyond Gender Agenda (Germany)	National Association of Alternative Products (Colombia)
Brazilian Tobacco Industry Association	National Association of Manufacturers
Bulgarian Association of Tobacco Industry	National Association of Tobacco Industry (Poland)
Business Confederation of Portugal	National Forum against Piracy (Brazil)
Canadian Tobacco Manufacturers Council	National Manufacturers Association (Turkey)
Catalyst (Turkey)	National Manufacturers Association of Ukraine
Chamber of Commerce Costa Rica	Philippine Tobacco Institute
Coalition on Tobacco Affairs (Hong Kong)	Polish Employers Association - member of BussinesEurope
Communication Switzerland	Portuguese Association for Corporate Communication
Community of Interests Tobacco Industry (Germany)	Portuguese Chamber of Commerce and Industry
CONAINTA (Mexico)	Republican Governors Association (USA)
Confederation of Industry of the Czech Republic	Rio de Janeiro Tobacco Industry Union (Brazil)
Confederation of Malaysian Tobacco Manufacturers	Society of European Public Affairs Pofessionals (Belgium)
Confindustria Advisory Board for FDIs (Italy)	Spanish Tobacco Roundtable
Confindustria Umbria (Italy)	Stifterverband for promoting education, science and innovation (Germany)
COPARMEX (Mexico)	Swiss Chamber of Commerce (Indonesia)
Corporate Citizenship Reflection and Support Group - GRACE (Portugal)	Swiss Chamber of Commerce in Türkiye
Cotec (Italy)	Swiss Cigarette
Council of Competitiveness of Greece	Swisscham Hungary
Council of the Americas	Thai Tobacco Trade Association
Dominican Republic Association of Industries	The Employers' Association of Indonesia
Dominican Republic Cigarette Association	The Latvian Smokefree Association
Economic Chamber of North Macedonia	Tobacco Association (Singapore)
Economiesuisse	Tobacco Community Alliance (Indonesia)
Economy Lausanne region (Switzerland)	Tobacco Industry Chamber (Argentina)
Employers of Poland	Tobacco Institute of Australia
Erion Care (Italy)	Tobacco Institute of Japan
Ethics and Reputation Society (Turkey)	Tobacco Institute of the Republic of China
European Chamber of Commerce (Singapore)	US ASEAN Business Council (Indonesia)
Federation of Belgian Entreprises	Vape Industry & Trade Association (Canada)
Federation of Philippine Industries	White Cigarette Manufacturers Association) (Indonesia)